

**From:** Lincoln Thomas  
**To:** Microsoft ATR  
**Date:** 1/27/02 8:25pm  
**Subject:** Microsoft Settlement

U. S. District Court Judge Colleen Kollar-Kotelly:

As a systems engineer and software developer focused on the success of the consumer, I ask you to consider the stronger remedies against Microsoft proposed by the 9 non-settling states and the District of Columbia. I will let their arguments stand on their own merits.

I have 12 years of experience in software development since graduating from U. of Arizona with a B.S. in Systems Engineering. I develop and lead development teams working on many platforms including UNIX, Windows, and VMS, in many languages including C, C++, and Java. Most of my projects involve large-scale cross-platform software systems.

The ability of technology to communicate effectively across different platforms allows consumers to utilize that technology in a simple and seamless manner. Microsoft's monopoly position has allowed it to engage in illegal practices that impede the ability of other companies to implement the interaction of Windows and non-Windows systems effectively. Microsoft's behavior has hurt the entire software technology industry and will continue to slow its advancement, to the detriment of consumers in the long run, unless the stronger remedies are imposed.

My opinions are my own and do not necessarily represent the opinions of any of my past or current employers.

Thank you for your time and consideration.

Sincerely,

Lincoln P. Thomas

Software Engineer and Team Leader

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